# MEMORANDUM OF UNDERSTANDING

## **BETWEEN**

# **COAL INDIA LIMITED**

&

# **MINISTRY OF COAL**

## Coal India Limited - Brief Description

With dawn of the Indian independence, a greater need for coal production was felt in the First Five Year Plan. The need for coal as a primary source of energy was first felt by Fuel Supply Committee. In 1956, National Coal Development Corporation (NCDC) was formed with 11 coal mines and assigned with the task of identifying new coalfields through exploration and expediting development of new coal mines. Nationalization of coal industry in early seventies was fall out of two major events namely, oil price shock & inadequate investment in coal mines owned by private sector. The objectives of Nationalization were for conservation and planned development of coal resources, improvement in safety standards & quality of life and adequate investment in coal sector.

In 1975, Coal India Limited was born with BCCL, CCL, ECL, WCL and CMPDIL as its Subsidiaries. Later on, in 1985-86, two more subsidiaries namely SECL & NCL and in 1992-93, one more subsidiary MCL was created. In 2009-10, an overseas subsidiary, Coal India Africana Limitada (CIAL) was formed. The mines of North Eastern Coalfields (Assam) are operated directly under Coal India Ltd.

Coal production in CIL at the time of Nationalization was about 70 Mt, which touched the level of 100 Mt in 1980-81, 200 Mt in 1991-92, 300 Mt in 2003-04 & 400 Mt in 2008-09 and reached to the level of 554.14 Mt in 2016-17, which is about 84 % of total coal production in the country. Coal India virtually empowers the power sector in the country with nearly 77% of Coal India's entire supply catering to power utilities of the country. 98 out of 101 thermal power stations in the country receive coal from Coal India Limited. Further, CIL is one of the highest contributors to the Govt. ex-chequer in the country both - Federal & State Governments.

Today CIL is the single largest coal producer in the world, with Gross turnover of 1,22,295 Crores during 2016-17. having about 3.10 lakh employees with headquarters in Kolkata, is a holding Company under Ministry of Coal, Government of India. Coal India currently operates 394 mines including the legacy mines and 15 washeries (12 coking coal & 3 non-coking coal) spread over 8 states of India. CIL also manages 200 other establishments like workshops, hospitals etc., 27 technical & management training institutes, 102 Vocational Training Institutes. Indian Institute of Coal Management (IICM) as a state-of-the-art Management Training 'Centre of Excellence'.

CIL having fulfilled the financial and other prerequisites was granted the 'Maharatna' recognition in April 2011. It is a privileged status conferred by Government of India to select state owned enterprises in order to empower them to expand their operations.

**MoU 2017-18**: The following two has not been considered in the financial projections of MoU 2017-18 Document of CIL:

- 1) Incremental impact of NCWA X for Non-Executive pay revision due from 1<sup>st</sup> July2016 and Executive Pay Revision due from 1<sup>st</sup> Jan'2017 and consequential incremental impact on actuarial valuation has not been considered.
- 2) Impact of likely increase in actuarial valuation due to revision in gratuity ceiling limit from Rs.10 Lakhs to Rs. 20 Lakhs is not considered.

# Annex -II Mandatory parameters PART A COAL INDIA LIMITED

Sl.				2016-17	Best in		N	NoU Targe	t		Improv
No.	Financial Performance Criteria	Unit	Marks	(Actual)	Last 5 years	Excellent 100%	V.G. 80%	Good 60%	Fair 40%	Poor 20%	(%)
1	Turnover Revenue from Operations	Rs.	10	78221	78221	82000	80000	78000	76000	74000	2.27
	Operating Profit										
2	Operating profit (Profit before Tax excluding other Income, Extraordinary and Exceptional Items):-	%	20	11.40	25.45	10.00	8.00	7.00	6.00	5.00	-30.92
	Operating profit as a percentage of Revenue from operations (net).										
	Return on investment:										
3	PAT / Average Net Worth	%	20	31.24	39.04	26.00	25.00	24.00	23.00	22.00	-19.97
	Total (A)		50								

### Other Parameters (Part-B) COAL INDIA LIMITED

				2016 17	Best in		1	MoU Targe	t		Improvement
SI. No.	Performance Criteria	Unit	Marks	2016-17 (Actual)	Last 5 years	Excellent 100%	V.G. 80%	Good 60%	Fair 40%	Poor 20%	Improvement (%)
1	Coal Production	Mt	10	554.13	554.13	600	585	570	555	540	5.57
2	CAPEX (Rs. Crore)	Rs. Crs	10	7700.06	7700.06	8500	8300	8100	7900	7700	7.8
3	Percentages of value of CAPEX contracts/ projects running/ completed during the year without time/ cost overrun to total value of CAPEX contracts running/ completed during the year		5	58.5	-	100	90	80	70	60	53.85
4	Inventory of finished goods and work in progress to Revenue from operations (Net)	Days	5	34.59	21	21	28	29	30	31	19.05
5	Trade receivables (Net) as number of days of Revenue from Operations (gross)	Days	5	31.31	31.31	26	34	35	36	37	-8.59
6	Reduction in claims against the Company not acknowledged as debt in CPSE & Others	%	5	4 % increase	-	5	4	3	2	1	
7	HRM Related Parameters										
	On-line submission of ACR/APAR in respect of all executives (E0 & above) along with compliance of prescribed timelines w.r.t. writing of ACR/APAR (% of number of executives)	%	2	New Parameter	-	100	95	90	85	80	
	Online Quarterly vigilance clearance updation for senior executives (AGM and above) (% of number of senior executives)	%	2	New Parameter	-	100	95	90	85	80	

C1				2016.17	Best in		N	MoU Targe	t		7
Sl. No.	Performance Criteria	Unit	Marks	2016-17 (Actual)	Last 5 years	Excellent 100%	V.G. 80%	Good 60%	Fair 40%	Poor 20%	Improvement (%)
	Preparation of succession plan and its approval by Board of Directors (Date)	Date	2	New Parameter	-	30.09.17	15.10.17	31.10.17	15.11.17	30.11.17	
	Holding of DPC without delay for executive (E0 & above) (% of executives) (except where court cases made)	%	2	New Parameter	-	100	95	90	85	80	
	Talent management and career progression by imparting at least one week training in Centre of Excellence e.g. IITs, IIMs, NITs, ICAI, IICM, ASCI etc (% of executives)	%	2	New Parameter	-	5.0	4.5	4.0	3.5	3.0	
	Total (B)		50								

(Sutirtha Bhattacharya) Chairman

Coal India Limited

(Susheel Kumar) Secretary

Government of India

**Ministry of Coal** 

### PART A - TREND Analysis

#### COAL INDIA LIMITED

Sl. No.			Target						2016-17	2017-	18 Tgt
	Financial Performance Criteria	Unit	v/s Actual	2011-12	2012-13	2013-14	2014-15	2015-16	(Actual)	VG	Excellent
1	Revenue from Operations -Gross	Rs. Crore		79853.9	89829.85	91175.66	97730.62	110724.22	125,159.54	129,091.01	132,192.21
	D f O di No	Da Casan	Actual	63858.95	69851.27	70607.52	74120.07	78010.12	78,220.61		
	Revenue from Operations -Net	Rs. Crore	MoU	63250.07	70241.06	79392.45	80437.55	83232.15		80,000.00	82,000.00
2	a. Profit before Tax			21272.66	24979.04	22879.54	21583.92	21589.09	14,433.71	10,358.22	12,171.47
	b. Other Incomes	]		6093.38	7198.16	7171.88	6570.64	5728.45	5,515.60	3,958.22	3,971.47
	c. Extraordinary & Exceptional items	Do area		-91.15	-6.86	-1.41	-5	-41.45	-		
	d. Prior Period Items	Rs. crore									
	e. Operating Profit/ Loss (a-b+/-c+/-d)	1	Actual	15270.43	-	15709.07	15018.28	15902.09	8,918.11		
		ļ	MoU	13302.42	9777.92	10769.66	10584.97	7129		6,400.00	8,200.00
3	a PAT			14788.2	17356.36	<del></del>	13726.7	14274.33	9,265.98	6,060.83	6,336.17
	b. Net Worth at year end	Rs. crore		40440.76	48460.81	42391.86	40343.33	33879.42	24506.97	23930.76	24206.10
	c. Average Net worth			36877.48	44450.79	45426.34	41367.6	37111.38	29660.98	24218.86	24356.54
	d. 1) PAT/ Net Worth	%	Actual	36.57%	35.82%	35.65%	34.02%	42.13%	37.81%		
		-	MoU	30.57	27.32	24.31	28.48	21.94		25.33%	26.18%
	2) PAT/ Avg Net Worth		Actual						31.24%		
			MoU							25%	26%
	f. Paid-up Share Capital			6316.36	6316.36	6316.36	6316.36	6316.36	6,207.41	6,207.41	6,207.41
	g. Gol share	ļ		90%	90%	89.65%	79.65%	79.65%	78:86%		
	h. Reserves and surplus		<u></u>	34124.4	42144.45	36075.5	34026.97	27563.06	18,319.37	17,741.43	18,016.77
4	Total Expenses	Rs. crore		48679.67	52070.39	54899.36	59106.79	62149.48	69,302.50	73,600.00	73,799.99
5	Total Incomes			69952.33	77049.43	77779.4	80690.71	83738.57	83,736.21	83,958.22	85,971.47
6	Total expenses/ Total Incomes	%		70%	68%	71%	73%	74%	83%	88%	86%
7	Detail of other incomes		_								
	a. Interest			5317.77	6216.71	5566.77	5297.89	4540.59	3,536.12		
	b. Dividend	Rs. crore		27.97	140.49	241.63	279.6	263.61	194.49		
	c. Other Incomes	Ks. croie		747.64	840.96	1363.48	993.15	924.25	1,784.99		_
	d. Total			6093.38	7198.16	7171.88	6570.64	5728.45	5,515.60	3,958.22	3,971.47
8	a. Cash and Bank Balance and equivalent			56271.86	60192.17	47722.6	47268.89	38312.77	31,229.82	27,667.84	32,236.85
	b. Investment in mutual funds			821.68	781.93	2390.64	1637.67	1936.96			
	c. Investment in shares other than subsidiary/ JVs)			-	-	-	-	-			
	d. Total (a+b+c)			57093.54	60974.1	50113.24	48906.56	40249.73			
	e. Cash credit/ Over-draft loan/ Short-Term loan										
	f. Balance in Current account			2124.81	1688.07	1676.13	1460.17	2283.24			
9	Dividend paid/ declared for the year, excluding Dividend Tax			6316.36	8842.91	18317.46	13074.88	17306.84	12,352.76	5,422.27	5,422.27

Annex III
PART B - TREND Analysis
COAL INDIA LIMITED

Sl. No.	Financial Performance Criteria	Unit	Target	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17 (Act)	2017-	18 Tgt
SI. NO.	Financial Performance Criteria	Ont	v/s Actual	2011-12	2012-13	2013-14	2014-13	2013-16	2010-17 (ACI)	VG	Excellent
	Coal Production	Mt	Actual	435.84	452.21	462.42	494.24	538.75	554.13		
	Coal Production	MIL	MoU	447.00	464.10	482.00	507.00	550.00	600.00	585	600
,,	CADEV		Actual	3727.17	2915.23	4329.86	5173.49	6123.00	7700.06		
11	CAPEX		MoU	4220.00	4275.00	5000.00	5225.00	5990.50	7765.00	8300	8500
	CAPEX contracts/ projects running/ completed		Actual	-	-	-	-	-	58.50		
	without time/ cost overrun to total value of CAPEX	%	MoU	-	-	-	-	•	90	90	100
	Inventory of finished goods and work in progress	Rs. crore		4801.14	4301.16	4154.61	4712.61	6162.54	7412.79	6136.99	4717.81
14	Inventory of finished goods and work in progress to RO(Net)	%	Actual	27	22	21	23	29	34.59		
14		70	MoU	-		-	-	-		28	21
17	Trade Receivables (net)	Rs. crore	Actual	5662.84	10480.21	8241.03	8521.88	11463.70	10,735.85		
'/	Trade Receivables (flet)	Ks. clore	MoU							12,122.91	9,416.43
	Trade receivables (Net) as number of days of	5	Actual	26	43	33	32	38	31.31		
18	RO(gross)	Days	MoU	-	-	-	-	-		34	26
	Claim against the company not acknowledged raised by:				_						
	Central Govts Department						17036.24	16566.37	16537.17		
	State govts/ Local Authorities	]					7356.57	10605.94	10461.9		
13	CPSEs	Rs. crore					296.45	63.54	386.24		
ĺ	Others	ics, crore					4781.89	3791.99	4885.34		
ĺ	Total		Actual				29471.15	31027.84	32270.65		
	i (nai		MoU								

RO: Revenue from Operations.

MINISTRY : COAL

Company : Coal India Limited

35 Operating Profit before tax (excluding other income) (26-7)

	Production		538.75	554.14	585.00	600.00
	Offtake		534.50	543.32	585.00	600.00
SI.	Company		Overall CIL	Overall CIL	Overall CIL	Overall CIL
No.	Particulars	Unit	2015-16 Act	2016-17 Act.	2017-18 VG	2017-18 EXC
	( Production/Offtake )		538.754 / 534.496	554.141 / 543.319	585 / 585	600 / 600
		D. 6	100 117 51	433 204 44	434 380 00	129,423.31
1	Gross Sales	Rs. Crs	108,147.54	122,294.46	126,389.09	49,948.80
2	Less: Excise duties & Others	Rs. Crs Rs. Crs	32,505.76 75,641.78	46,684.10 75,610.36	48,853.76 77,535.33	79,474.51
	Net sales / Sale of Products					
4	Other Operating Revenue (Gross)	Rs. Crs	2,574.19	2,865.08	2,701.92	2,768.90
5	Other Operating Revenue (Net)	Rs. Crs	2,365.85	2,610.25	2,464.67	2,525.49
6	Revenue from Operations (Net) (3+5)	Rs. Crs	78,007.63	78,220.61	80,000.00	82,000.00
7	Other Income	Rs. Crs	5,634.50	5,515.60	3,958.22	3,971.47
8	Total Income (6+7)	Rs. Crs	83,642.13	83,736.21	83,958.22	85,971.47
9	Cost of Materials Consumed	Rs. Crs	7,080.94	6,963.40	7,435.79	7,514.85
10	Changes in inventories-finished goods/WIP/Stock in trade	Rs. Crs	(1,444.21)	(1,238.15)	(375.99)	(375.99
11	Employee Benefits Expense	Rs. Crs	30,124.00	33,514.29	33,856.20	33,922.33
12	Power	Rs. Crs	2,503.43	2,558.07	3,084.44	3,147.25
13	Corporate Social Responsibility Expense	Rs. Crs	1,082.18	489.67	1,103.86	1,103.86
14	Repairs	Rs. Crs	1,242.17	1,287.65	1,749.66	1,750.55
15	Contractual expenses	Rs. Crs	11,129.30	12,304.09	15,387.65	15,480.00
16	Finance Costs	Rs. Crs	366.61	411.73	472.58	472.58
17	Depreciation/Amortization/ Impairment Expense	Rs. Crs	2,792.64	2,910.07	3,098.93	3,099.29
18	Provisions	Rs. Crs	719.43	2,043.61	671.89	671.89
19	Write off	Rs. Crs		26.97	.	
20	Deferred Stripping Activity Expenses	Rs. Crs	169.57		(143.85)	(147.21
21	Other Stripping Activity Adjustment	Rs. Crs	2,811.42	2,672.21	1,297.92	1,185.74
22	Other Expenses	Rs. Crs	3,934.22	5,358.89	5,960.92	5,974.83
23	Total Expenses (9 to22)	Rs. Crs	62,511.70	69,302.50	73,600.00	73,799.99
24	Profit before exceptional items and Tax (8-23)	Rs. Crs	21,130.43	14,433.71	10,358.22	12,171.47
25	Exceptional items	Rs. Crs	1			
26	Profit before Tax (24-25)	Rs. Crs	21,130.43	14,433.71	10,358.22	12,171.47
27	Tax expense	Rs. Crs	7,160.43	5,165.96	4,297.39	5,835.30
28	Profit for the period from continuing Operatios (26-27)	Rs. Crs	13,970.00	9,267.75	6,060.83	6,336.17
29	Profit/ (Loss) from discontinued operations (after Tax)	Rs. Crs	0.01	(0.01)		· · · · · · · · · · · · · · · · · · ·
30	Share in JV's/Associate's profit/(loss)	Rs. Crs	<del> </del>	(1.76)	. 1	-
31	Profit for the period(28+29+30)	Rs. Crs	13,970.01	9,265.98	6,060.83	6,336.17
32	Other Comprehensive Income		1	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,	
	A (i) Items that will not be reclassified to profit or loss	Rs. Crs	455.00	140.15	(123.82)	(123.82
	(ii) Income tax relating to items that will not be reclassified to			1.0	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(
	profit or loss	Rs. Crs	(158.03)	(58.16)	13.01	13.01
	B (i) Items that will be reclassified to profit or loss	Rs. Crs	(1.00.03)	0.01	13.01	13.01
	1 ''	N3. C13		0.01		•
	(ii) Income tax relating to items that will be reclassified to profit or loss	Rs. Crs				
33			296.97	82.00	(110.00)	/410.00
	Total Other Comprehensive Income	Rs. Crs	296.97	82.00	(110.80)	(110.80
	Total Comprehensive Income for the period (Comprising Profit (Loss)	0- 6-	443// 25	0.347.00	5.050.03	. 225 27
34	and Other Comprehensive Income for the period) (31+33)	Rs. Crs	14,266.98	9,347.98	5,950.03	6,225.37

Rs. Crs

15,495.93

8,918.11

6,400.00

8,200.00

MINISTRY: COAL

Company : Coal India Limited

BALANCE SHEET DATA

Annexure II

SI.	Company		Overall CIL	Overall CIL	Overall CIL	Overall CIL
No.	Particulars	Unit	2015-16 Act	2016-17 Act.	2017-18 VG	2017-18 EXC
	( Production/Offtake )		538.754 / 534.496	554.141 / 543.319	585 / 585	600 / 600
	ASSETS					
Α	Non-Current Assets					
	(g) Non Current Assets (Other than financial assets )	Rs. Crs	26,661.25	32,397.79	35,181.24	35,418.59
	(h) Financial Assets	Rs. Crs		-		
	(i) Investments	Rs. Crs	961.63	969.39	4,491.29	4,780.72
	(ii) Loans	Rs. Crs	29.88	23.32	1,820.02	1,819.86
	(iii) Other Financial Assets	Rs. Crs	9,829.90	9,453.67	10,128.95	10,128.95
	(i) Deferred Tax Assets (net)	Rs. Crs	2,044.54	2,732.76	3,355.52	3,356.37
	(j) Other non-current assets	Rs. Crs	1,966.28	2,238.88	2,515.03	2,524.49
	Total Non-Current Assets (A)	Rs. Crs	41,493.48	47,815.81	57,492.05	58,028.9
В	Current Assets		:			
	(a) Inventories	Rs. Crs	7,569.18	8,945.27	7,691.31	6,298.9
	(b) Financial Assets	Rs. Crs		.	-	
	(i) Investments	Rs. Crs	1,939.96	513.47	1,723.42	1,724.52
	(ii) Trade Receivables	Rs. Crs	11,448.00	10,735.85	12,122.91	9,416.4
	(iii) Cash & Cash equivalents	Rs. Crs	7,430.57	3,579.94	4,649.23	4,847.0
	(iv) Other Bank Balances	Rs. Crs	29,766.95	27,649.88	23,018.62	27,389.8
	(v) Loans	Rs. Crs	4.35	12.48	509.14	607.28
	(vi) Other Financial Assets	Rs. Crs	2,465.39	2,822.73	2,387.13	2,472.30
	(c) Current Tax Assets (Net)	Rs. Crs	4,405.57	7,462.95	7,886.61	7,886.6
	(d) Other Current Assets	Rs. Crs	6,347.37	6,540.50	7,103.52	7,113.42
	Total Current Assets (B)	Rs. Crs	71,377.34	68,263.07	67,091.90	67,756.3
	Total Assets (A+B)	Rs. Crs	112,870.82	116,078.88	124,583.94	125,785.26

S1.	Company	<b>⊣</b>	Overall CIL	Overall CIL	Overall CIL	Overall CIL
No.	Particulars	Unit	2015-16 Act	2016-17 Act.	2017-18 VG	2017-18 EXC
	( Production/Offtake )	+	538.754 / 534.496	554.141 / 543.319	585 / 585	600 / 600
	EQUITY AND LIABILITIES				-	
Á	Equity	+	+			
1	Issued, Subscribed and Paid-up Equity Share Capital	Rs. Crs	6,316,36	6,207.41	6,207.41	6,207.
2	Issued, Subscribed and Paid-up Preference Share Capital	Rs. Crs	,	5,25.7		-,
3	Capital Redemption Reserve	Rs. Crs	1,808.36	2,064.51	2,064.51	2,064.
4	Capital Reserve	Rs. Crs	18.18	19.81	18.08	18.
5	General Reserve	Rs. Crs	23,139.54			
	Balance as at Beginning	Rs. Crs		23,139.53	19,853.08	19.853.
	Addition during the period/Transfer from retained earnings	Rs. Crs		510.75	183.76	215.
	Transfer to other reserves	Rs. Crs		3.03	105.70	2.75.
	Buyback of equity shares	Rs. Crs		(3,797.20)		_
		Rs. Crs		(262.85)		
	Tax on Buyback	Rs. Crs	<del>                                     </del>	19,590.23	20,036.84	20,069.
6	Balance as at end	NS. CIS	<del> </del>	17,370.23	20,030.64	20,007.
0	Retained Earnings	n- c	44.40.04	3 550 73	(3 (40 03)	13.440
	Balance as at Beginning	Rs. Crs	11,140.91	3,550.73	(3,618.03)	(3,618.
	Transfer to/from Retained earnings	Rs. Crs	2.50			
	Adjustments during the period	Rs. Crs	14,266.98	(0.04)		
	Total comprehensive income during the period	Rs. Crs		9,348.23	5,950.03	6,225.
	Appropriations	Rs. Crs	(1,628.51)			
	Transfer to General reserve	Rs. Crs	(0.06)	(510.75)	(183.76)	(215.
	Transfer to other reserves	Rs. Crs	(17,306.84)	-	•	-
	Interim Dividend	Rs. Crs		(12,352.76)	(5,422.27)	(5,422.
	Final Dividend	Rs. Crs	(3,523.31)		•	
	Corporate Dividend Tax	Rs. Crs		(2,750.36)	(1,103.97)	(1,103.
	Tax on Buyback	Rs. Crs		(640.23)	-	-
	Balance as at end	Rs. Crs	2,951.67	(3,355.18)	(4,378.00)	(4,134.
7	Other Equity	Rs. Crs	27,917.75	18,319.37	17,741.43	18,016.
	Equity Attributable to Equityholders of the company	Rs. Crs	1	24,526.78	23,948.84	24,224.
8	Non-controlling Interest TOTAL EQUITY	Rs. Crs	34,234.11	345.93 24,872.71	345.92 24,294.76	345.
	TOTAL EQUITY	RS. CIS	34,234.11	24,8/2./1	24,294.76	24,570.
В	Liabilities					
1	Non-Current Liabilities		1			
	(a) Financial Liabilities	Rs. Crs	1			
	(i) Borrowings	Rs. Crs	263.06	294.80	1,613.71	1,613.
	(ii) Trade Payables	Rs. Crs		-	-	
	(iii) Other Financial Liabilities	Rs. Crs	1,344.45	1,042.48	1,994.09	1,995.
	(b) Provisions	Rs. Crs	42,299.00	43,817.20	42,994.76	43,275.
	(c) Deferred Tax Liabilities (net)	Rs. Crs		-	525.00	525.
	(d) Other Non-Current Liabilities Total Non-Current Liabilities (B)	Rs. Crs	3,450.27	3,819.71	4,892.38	4,892.
	Total Non-Current Liabilities (b)	I KS. CIS	47,356.78	48,974.19	52,019.94	52,301.
C	Current Liabilities			I		
	(a) Financial Liabilities	Rs. Crs		1		
	(i) Borrowings	Rs. Crs	929.03	2,713.00	3,110.00	3,110.
	(ii) Trade payables	Rs. Crs	3,281.08	3,900.24	4,564.15	4,554.
	(iii) Other Financial Liabilities	Rs. Crs	1,997.70	4,556.99	2,310.84	2,506.
	(b) Other Current Liabilities	Rs. Crs	17,170.97	21,675.70	27,694.55	28,213.
	(c) Provisions	Rs. Crs	7,901.15	9,386.05	10,453.81	10,419.
	(d) Current Tax Liabilities (net) Total Current Liabilities (C)	Rs. Crs	74 770 02	42 224 00	135.88	110.
	Total Current Liabilities (C)	Rs. Crs	31,279.93	42,231.98	48,269.25	48,913.

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MINISTRY : COAL Company :

MANAGEMENT RATIOS

Submitted DPE
Annexure III

SI.	Particulars		Overall CIL	Overall CIL	Overall CIL	Overall CIL
No.		Unit	2015-16 Act	2016-17 Act.	2017-18 VG	2017-18 EXC
	( Production/Offtake )		538.754 / 534.496	554.141 / 543.319	585 / 585	600 / 600
	PART A					
1	Revenue from Operations (Gross)	Rs. Cr.	110,721.73	125,159.54	129,091.01	132,192.21
2	Revenue from Operations (Net)	Rs. Cr.	78,007.63	78,220.61	80,000.00	82,000.00
3	Operating Profit/Surplus as percentage of revenue from operations (net)	%	19.86%	11.40%	8%	10.00%
J		70	17.80%	11.40%	0.6	10.00%
4	PATor Surplus / average Net Worth	%	37.47%	31.24%	25%	26%
	PART B					
1	Inventory of Fininshed Goods and work in progress to Revenue from operations (Net)	Days	29.22	34.59	28	21
2	Trade Receivables (net) as number of days of Revenue from operations (gross)	Days	37.74	31.31	34	26
3	'Reduction in Claims against the company not acknowledged as debt (difference between closing balance and opening balance)					
	-CPSE	%			5	4
	-Others	%	1		5	4

### **ANNEXURE**

	Details	of MOSPI Mo	nitored ON	IGOING Projects	of CIL COSTING Rs.150 Crores & above for MoU 2	2017-18	ANNEXURE
SL. No.	Projects	Subsidiary	Capacity (Mty)	Total Sanctioned Capital in (Rs Crs)	MILESTONES	Timeline for Completion	Capex Planned in 2017-18 ( Rs Crs)
1	Rajmahal Expansion OC	ECL	17.00	153.82	Rehabilitation, Phase - IV : Shifting of 250 PAFs	Mar. 18	15.00
2	Sonepur Bazari Comb OC	ECL	8.00	1055.05	Diversion of NH-60 ( Ranigunj - Suri Road)	Dec-17	152.00
3	Hura C OC	ECL	3.00	359.69	Finalisation of tender for HOE (Part-I)	Mar. 18	69.48
4	Jhanjra Combined UG	ECL	3.50	1441.39	Completion of installation of two nos of belt conveyors for LHCM Project	Feb. 18	100.00
5	Rajrappa OC	CCL	3.00	510.85	Construction of approach road from Sec.III to the proposed Low level bridge on Damodar River at the place 300m south from the existing High level bridge	Mar-18	17.45
6	Amrapali OC	CCL	12.00	858.11	Award of work for construction of P.O Office.	Nov-17	18.77
7	Karma OC	CCL	1.00	162.46	Award of work for construction of B type quarters	Nov-17	2.20
8	Purnadih OC	CCL	3.00	210.98	Shifting of workshop from Govindpur Phase II OCP (Kathara Area)) to Purnadih OC	Mar-18	20.27
9	Tapin OC	CCL	2.50	264.68	Construction of air conditioned canteen	Nov-17	21.48
10	Churi-Benti UG	CCL	0.81	163.51	Replacement of Belt Conveyor System	Mar-18	21.48
11	North Urimari OC	CCL	3.00	179.87	Award of work for construction of 12Nos C Type and 4 Nos D type Quarters	Dec-17	7.78
12	Magadh OC	CCT	20.00	706.40	Installations of two numbers of Road weigh bridges.	Jan-18	7.81
13	Khadia Expansion OCP	NCL	6.00	1131.28	Construction of 6.0 MTPA incremental CHP (100%)	Aug-17	48.09

L. No.	Projects	Subsidiary	Capacity (Mty)	Total Sanctioned Capital in (Rs Crs)	MILESTONES	Timeline for Completion	Capex Planned in 2017-18 ( Rs Crs)
14	Nigahi Expansion OCP	NCL	5.00	486.57	Construction of 5.0 MTPA incremental CHP (100%)	Dec. 17	236.20
15	Amalgamated Yekona I & II OC	WCL	2.75	727.28	Commissioning of Incoming power supply from MSEDCL (33 KV)	Mar-18	16.87
16	Adasa UG to OC	WCL	1.50	288.90	NA - Mine schedule to start from FY 2018-19		7.10
17	Amalgamated Pauni – II & II OC	WCL	3.25	483.69	Preparation of EMP & its submission	Mar-18	78.67
18	Amalgamated Gondegaon	WCL	2.50	198.68	Diversion of OHT line.	Mar-18	34.83
19	Bhanegaon OC	WCL	1.00	187.94	Completion of Coal Evacuation road.	Dec. 17	12.52
20	Bhatadi Expansion OC	WCL	0.98	304.51	Physical possession of land & Stage- I FC	Dec. 17	17.77
21	Dinesh OC	WCL	4.00	611.16	Preparation of EMP & its Submission	Mar-18	51.28
22	Gokul OC	WCL	1.50	267.67	Stage-II of 11.90 Ha. of Forest land	Dec-17	8.61
23	Jamunia UG	WCL	0.84	409.87	Commissioning of premanent Incoming power supply at mine from Urdhan feeder	Jun. 17	9.93
24	Kamptee Deep OC	WCL	2.00	277.65	Award of HOE	Mar. 18	39.79
25	Makardhokra I OC	WCL	2.00	266.23	Production Phasing - Attaining 80% rated capacity	Mar-18	6.21
26	Mungoli Nirguda Extn. Deep OC	WCL	3.50	498.41	Acquisition of balance land (126.86 Ha.)	Dec. 17	83.83
27	New Majri UG to OC	WCL	0.80	295.56	Diversion of 66 KV HT line	Sep-17	21.39
28	Penganga OC	WCL	4.00	441.82	Completion of Bridge over penganga river 2. Commissioning of permanent power supply	Oct-17	21.24
29	Singhori OC	WCL	0.85	205.49	Diversion of Electric OH MSEDCL feeder (3.8KM)	Jun. 17	12.33
30	Gevra OC Expn.	SECL	70.00	11816.40	Commissioning of 8 numbers 240T Dumper.	Dec-17	513.22
31	Kusmunda OC Expn.	SECL	50.00	7612.33	Commissioning of 1 <sup>st</sup> 42 Cum Shovel.	Sep-17	575.20
32	Baroud OC Expn. RCE	SECL	3.00	258.56	Submission of application for stage-I FC.	Oct-17	27.66
33	Pelma OC	SECL	15.00	1624.59	Conducting Gram Sabha under FRA 2006.	Mar-18	0.00

SL. No.	Projects	Subsidiary	Capacity (Mty)	Total Sanctioned Capital in (Rs Crs)	MILESTONES	Timeline for Completion	Capex Planned in 2017-18 ( Rs Crs)
34	Kartali East OC	SECL	2.50	178.44	Assessment of land compensation of non-forest land.	Mar-18	0.01
35	Batura OC	SECL	2.00	203.82	Environmental Clearance for 2.0 MTY	Dec-17	24.16
36	Jagannathpur OC RCE	SECL	3.00	459.59	80% disbursement of land compensation.	Dec-17	12.30
37	Amlai OC Expn. Sec. 'B'	SECL	1.50	198.59	Issuance of stage-II FC and hand over of 15 Ha forest land	Mar-18	2.25
38	Manikpur OC Expn.	SECL	3.50	321.50	Award of work for construction of In-pit crushing &conveying arrangement.	Mar-18	6.05
39	Chhal OC Seam III	SECL	6.00	610.63	Approval of land compensation of 338.271Ha land	Dec-17	12.28
40	Bijari OC RCE	SECL	1.50	164.49	70% disbursement of compensation of Tenancy land	Mar-18	11.40
41	Rajnagar OC RPR	SECL	1.70	357.80	Obtaining Gram Sabha Resolution under FRA 2006.	Mar-18	11.97
42	Kanchan OC	SECL	2.00	371.04	Submission of compensation for 105 Ha non-forest land in phase-I to MOC for approval.	Dec-17	5.59
43	Amritdhara OC	SECL	2.00	481.60	Notification of 1000.076 Ha land u/s 9(i) of CBA,Act.	Mar-18	0.00
44	Amera OC RCE	SECL	1.00	335.97	Physical Possession of 100 Ha land in 1 <sup>st</sup> phase.	Dec-17	10.23
45	Batura H/W Project	SECL	0.50	231.92	Notification of 397.776 Ha land u/s 11 (i) of CBA, A&D, Act.	Mar-18	0.00
46	Amgaon OC RCE	SECL	1.00	316.10	Obtaining Stage-I FC for 93.58 Ha.	Feb-18	7.70
47	Durgapur OCP	SECL	6.00	916.24	Obtaining Collector NOC for use of forest land for non-forestry purpose.	Sep-17	0.01
48	Madannagar OCP	SECL	12.00	1875.32	Notification of 2075.15 Ha land U/s 9 (i) of CBA, Act	Mar-18	0.00
49	Malachua OCP	SECL	3.00	488.33	Submission of compensation for 450 Ha non-forest land in phase-I to MOC for approval.	Dec-17	8.74
50	Amadand OCP	SECL	4.00	869.44	Submission of Form-I for EC	Dec-17	14.62

SL. No.	Projects	Subsidiary	Capacity (Mty)	Total Sanctioned Capital in (Rs Crs)	MILESTONES	Timeline for Completion	Capex Planned in 2017-18 ( Rs Crs)
51	Ananta OCP Expn. Ph-III	MCL	3.00	207.28	Stage – II Forestry Clearance.	Mar-18	12.38
52	Balaram OCP Extension.	MCL	8.00	172.08	Development of Jammunali R&R site for shifting of village Kalamchuin.	Mar-18	15.83
53	Bhubaneswari OCP	MCL	20.00	490.10	Completion of foundation work of SILO & Over-head Ground Bunker	Mar-18	31.81
54	Hingula-II OCPExpn. Ph-III	MCL	7.00	479.53	Stage-II Forestry Clearance	Mar-18	38.14
55	Jagannath Re-organisation	MCL	6.00	337.66	Environment Clearance for 7.5 MTY.	Mar-18	0.00
56	Kaniha OCP	MCL	10.00	457.77	Environment Clearance for 14 MTY.	Mar-18	31.79
57	Basundhara (W) Extn	MCL	7.00	479.15	Online Submission of Final EMP to MoEF&CC for EC.	Mar-18	7.58
58	Kulda OCP	MCL	10.00	302.96	Environment Clearance for 15 MTY.	Mar-18	75.35
59	Siarmal OCP	MCL	40.00	3756.36	Submission of application for Stage - I Forest Clearance.	Mar-18	159.87
60	Garjanbahal OCP	MCL	10.00	1375.38	Stage-II Forest Clearance.	Mar-18	177.00
61	MOONIDIH XV SEAM UG	BCCL	2.50	1230.27	Completion of in-seam drivage XVI seam to XV seam	Oct'17	165.00
62	MADHUBAND NLW WASHERY	BCCL	5.00	289.45	Construction of Rapid Loading System	Sept'17	45.00
63	PATHERDIH NLW WASHERY	BCCL	5.00	269.82	Completion of BOM part activities and cold commissioning	Oct'17	50.00